

## C4 OPERATIONAL ADVISORY GROUP (OAG) CHARTER

**1. Purpose:** This charter establishes the C4 OAG for the US Marine Corps for the purpose of serving in an advisory capacity to the Director, C4 HQMC and the advocates, to examine C4 issues in a formal forum for review and consensus prior to submission to other forums such as the MCEB, CE Advocate Board, and other advocates and HQMC staff sections as required. Further, the C4 OAG will serve as the Command Element (CE) Advocacy Board Operational Advisory Group (OAG) to vet issues of significant importance to the CE Advocacy Board for review and decision. The OAG will provide stronger linkages among the Operating Forces, HQMC, MATCOM, MCSC, T&E Command, and MCCDC and will enable the C4 community to speak with one voice on matters pertaining to C4 issues within the Marine Corps.

**2. Intent:** Under the cognizance of the Director, C4, HQMC, the C4 OAG serves as a formal means for the Director C4 to address long term, broad strategic issues with members of the C4 community, as well as any short-term issues that have operational impact. It also provides a means of ready input on operational C4 matters affecting the operating forces and supporting establishment. It does not replace the chain of command or other formal processes. The C4 OAG will provide a means for review and consensus for issues facing the C4 community and serve as a means for formal input to the Director C4. Through this forum the C4 community will provide input to the CE Advocate as well as the GCE, ACE and CSSE Advocates by consulting and conferencing with the Operating Force G6's, key members of the C4 community in MATCOM, T&E Command, Joint community and other support organizations. The CNO N6 is invited to send a representative to each OAG meeting when matters for discussion impact on the Navy Marine Corps team.

**3. Means:** The C4 OAG will meet through a variety of methods including semi-annual C4 OAG meetings, regularly scheduled VTC's, collaborative exchange tools, Operating Force visits and information exchange through briefings, the HQMC C4 website, MATCOM websites, and other office automation tools facilitated through the NMCI.

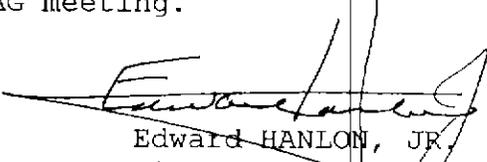
**4. Issues:** Issues include all matters pertaining to C4 including but not limited to: operational, maintenance, support, acquisition, personnel, manning, training, education requirements, amphibious support, IT configurations, CIO, personnel assignments, concept development, security, COMSEC, Joint issues, interoperability, C4 proponentcy and organizational structure.

## CHARTER FOR C4 OAG

**5. Membership:** Members of the C4 OAG include: Director, C4; Deputy Director C4, HQMC C4 Division Chiefs, MARFOR G6's, MEF G6's, MCB G6's, MCCDC Requirements, TECOM G6, Director CCSS, CO MCCES, MATCOM CIO, and appropriate MCSC offices and PM's. The Executive Committee will consist of Director C4, MARFOR and MEF G6's, and will be the voting body for decision briefs to the C4 OAG. Adjunct membership representation includes Navy Code N6, PP&O, Aviation, and I&L.

**6. Agendas:** Agendas will be developed to support inputs to the CE Advocate Board and the POM/Budget process. Meetings held in the early part of the FY will focus on Campaign Plan, programs, and ongoing issues. Meetings held in the Fall will focus on inputs to the PM/Budget process for the HQMC budget submission. Other issues may be added at the request of any OAG member. HQMC C4 will solicit agenda items in advance. Issues may include fielding schedules requiring adjustments and synchronization of POM issues, training and support issues, capability gaps, manpower gaps, and decision briefs on policy or fielding facing the C4 community.

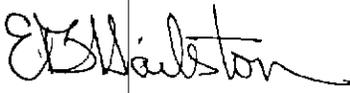
**7. Action Items:** Action items will be assigned and tracked by HQMC C4. OAG actions may result in recommended modifications to fielding schedules, ORD's, T/O's, doctrine MSTP instruction, support concepts and other appropriate actions. OAG items signed off by the Director, C4 will suffice as a consensus input from the C4 community eliminating the need to poll the Operating Forces. Action items and their status will be published within 10 working days of the C4 OAG meeting. Action items will be updated periodically by HQMC C4 by message and will be the first agenda item of every OAG meeting.

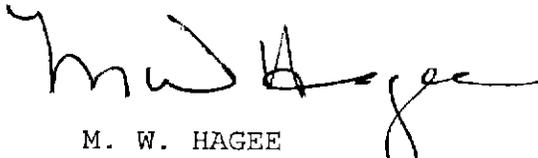


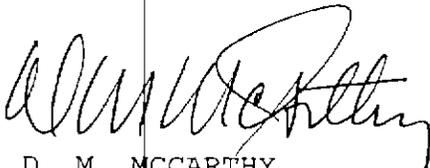
Edward HANLON, JR.  
Lieutenant General  
Deputy Commandant for Combat  
Development

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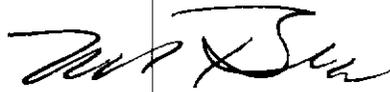
  
R. P. AYRES, SR.  
Lieutenant General  
Commander, U. S. Marine Corps  
Forces, Atlantic

  
E. B. HAILSTON  
Lieutenant General  
Commander, U. S. Marine Corps  
Forces, Pacific

  
M. W. HAGEE  
Lieutenant General  
Commanding General, I MEF

  
D. M. MCCARTHY  
Lieutenant General, USMCR  
Commander, Marine Forces  
Reserve

  
W. C. GREGSON  
Lieutenant General  
Commanding General, III MEF

  
M. R. BERNDT  
Major General  
Commanding General, II MEF

Distribution:

CG, MarForLant  
CG, MarForPac  
DCMC I&L  
DCMC PP&O  
CG, I MEF  
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CG, III MEF  
CG, II MEF  
Dir, WDID