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DEPARTMENT OF THE NAVY  
HEADQUARTERS UNITED STATES MARINE CORPS  
2 NAVY ANNEX  
WASHINGTON, DC 20380-1775

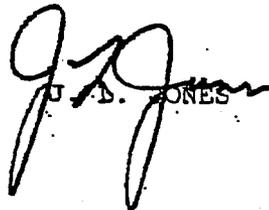
IN REPLY REFER TO:

27 SEP 1999

COMMANDANT POLICY MEMORANDUM 1-99

Subj: ADVOCACY

1. This policy memorandum directs each element of the Total Force MAGTF and the Supporting Establishment to have an advocate at HQMC who will represent them in various internal and external processes occurring within the National Capital Region. My desired end state is increased communication and representation of operating force requirements and interests within the processes of Headquarters Marine Corps and the Combat Development System (CDS).
2. Advocates will assist each element in identifying capabilities, deficiencies and issues, and ensure those issues are advanced through various processes within the CDS and the Department of the Navy. The Advocate acts as a conduit between the Operating Forces/Supporting Establishment and the various process owners within the CDS, as well as those external to the Marine Corps, to ensure that Element interests are properly addressed. The Advocate is both the single point of contact in the Washington, DC area for oversight of Element issues and the single voice, absent the Commander or his designee, in representing those issues to the Marine Corps leadership.
3. Advocates are assigned as follows:
  - a. Command Element: Deputy Commandant, Plans, Policies and Operations
  - b. Ground Combat Element: Deputy Commandant, Plans, Policies, and Operations
  - c. Combat Service Support Element: Deputy Commandant, Installations and Logistics
  - d. Aviation Combat Element: Deputy Commandant, Aviation
  - e. Supporting Establishment: Deputy Commandant, Installations and Logistics

  
J. D. JONES