

INTELLIGENCE SURVEILLANCE AND RECONNAISSANCE OPERATIONAL ADVISORY
GROUP (OAG) CHARTER

1. Purpose. The Intelligence, Surveillance and Reconnaissance Operational Advisory Group (ISR OAG) is chartered as a forum to respond to ISR issues raised by the Command Element Advocacy Board and the operating forces. The ISR OAG establishes operational intelligence support priorities and provides direct interaction between the operating forces, the Director of Intelligence, the supporting establishment and other working level representatives concerned with issues involving intelligence community support to Expeditionary Maneuver Warfare. The Director of Intelligence is designated as the lead agent for the establishment and conduct of the ISR OAG.

2. Intent. Under the cognizance of the Director, Intelligence, HQMC, the ISR OAG serves as a vehicle for identifying and prioritizing issues that directly impact operational intelligence. The ISR OAG will allow for the discussion of issues affecting the community and its ability to provide intelligence support to operational commanders throughout the future year defense plan (FYDP). The ISR OAG will also be the forum providing a long-term community plan (beyond the FYDP) to the Command Element Advocacy Board.

3. Organization. The ISR OAG is divided into four separate entities: the Executive Steering Committee, the ISR OAG Support Group, the Working Groups and the Technical Consultation Groups.

a. The Executive Steering Committee. The Director of Intelligence will sponsor the Executive Steering Committee. This body will oversee the tasking and composition of the Working Groups. The Executive Steering Committee will also commission studies to aid decision making from the Technical Consultation Groups as appropriate. The voting members of the Executive Steering Committee are: the Assistant Chiefs of Staff for Intelligence (AC/S, G-2) from Marine Forces Pacific, Marine Forces Atlantic and Marine Forces Reserve, the AC/S, G-2s of the Marine Expeditionary Forces and the Commanding Officer of the Marine Corps Intelligence Activity. In addition to the voting members, other members include representative from Marine Forces Central Command, Marine Forces Europe, Marine Forces Korea and Marine Forces South.

b. OAG Support Group. Headquarters Marine Corps, Intelligence Department, Intelligence Plans and Policy Branch (IPP) will serve as the ISR OAG Support Group. The OAG Support

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Group will coordinate communication and tasking between the Executive Steering Committee and the Working Groups and the Technical Consultation Groups as necessary. The Support Group will also organize new Working Groups and Technical Consultation Groups as directed by the Executive Steering Committee.

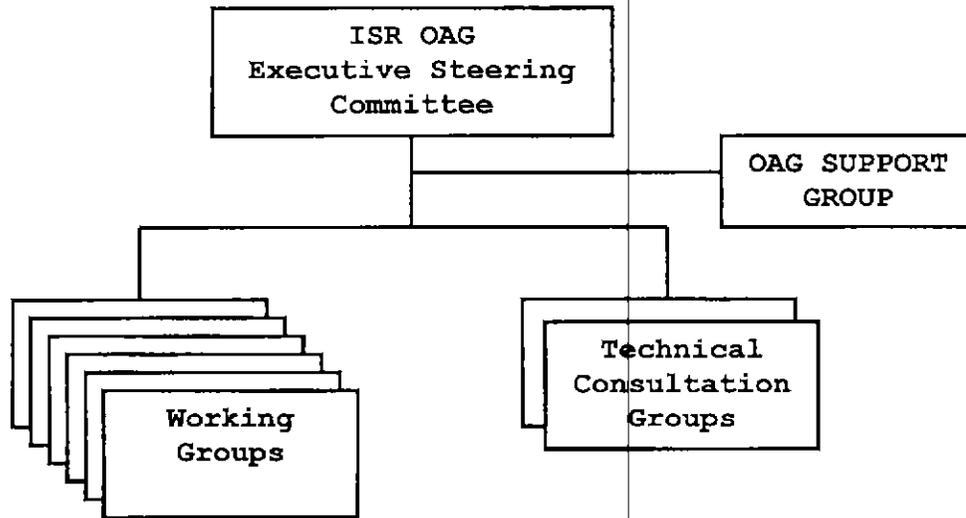
c. Working Groups. The Working Groups are composed of representatives from each MARFOR and selected representatives from Headquarters Marine Corps. The Executive Steering Committee will assign chairmanship of Working Groups. Working Groups will focus on specific issues pertaining to operations and employment. Working Groups develop solutions to OAG action items and then present them to the Executive Steering Committee with recommended actions. Working Groups may also seek advice and input from appropriate Technical Consultation Groups. Action items will be presented to the Executive Steering Committee in a topic, discussion, and recommendation format with a recommended action for Executive Steering Committee consideration. Although additional Working Groups may be established later, the following working groups are established:

- (1) ISR Integration
- (2) Intelligence Structure
- (3) Intelligence Systems
- (4) Intelligence Training
- (5) Reachback and Prepositioned Intelligence
- (6) Tactical Air Reconnaissance
- (7) Target Intelligence

d. Technical Consultation Groups. Technical Consultation Groups are both standing and ad hoc groups tasked with analyzing technical issues. The Technical Consultation Groups are comprised of experts in specific fields that affect specific intelligence issues. The members of the Technical Consultation Groups will generally include program managers, requirements officers, and Intelligence Department personnel responsible for those specific technical areas. The Executive Steering Committee will assign the chairman of each Technical Consultation Group. Additional representation will be based on specific technical consultation group requirements. The following Technical Consultation Groups are established:

- (1) Intelligence Analysis System (GCCS/I3)
- (2) USMC Tactical ISR Systems Interoperability

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4. Procedures.

a. The ISR OAG is an operating force forum. Each MARFOR, each MEF and MCIA will have one vote in the Executive Steering Committee. Differences will be resolved with a simple vote.

B. The ISR OAG will not duplicate the efforts of other Command Element OAGs. The focus will be on MAGTF ISR. Specifically, the ISR OAG will focus on the development of the ISR capabilities necessary to support the Expeditionary Maneuver Warfare concept.

5. Issues. The ISR OAG will develop the following issues:

(1) The development of situational awareness through ISR input to the Common Operational Picture/Common Tactical Picture (COP/CTP).

(2) The enhancement of target intelligence through precision target intelligence and rapid battle damage assessment.

(3) Continuing and enhanced support to intelligence preparation of the battlespace (IPB).

(4) The enhancement of analytical capability.

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(5) Satisfying the increased ISR responsibilities to support combat service support.

(6) Developing the ISR capabilities necessary to support MAGTF operations in urban environments.

(7) Developing and enhancing ISR offensive and defensive information operations.

(8) Developing and enhancing ISR operations using reachback to national, theater, DoD and service agencies and commands.

(9) The development of organic ISR collection capabilities.

(10) The development and submission to the Command Element Advocate Board (CEAB) of an ISR Weighted Benefit List. This ISR Weighted Benefit List will set forth the ISR initiatives that will be competed during the POM process. The ISR Weighted Benefit List will not take into account the cost of any ISR initiative, but rather will take into account the overall value of the initiative to the Marine Corps.

6. Action. The ISR OAG Executive Steering Committee will meet semi-annually to coincide with the Intelligence Community Conference. It meets to provide timely input to the Command Element Advocacy Board and to provide input to the program objective memorandum/program review process. The Executive Steering Committee will also meet as necessary, using video tele-conferencing (VTC) when possible, to resolve unscheduled requirements. Headquarters Marine Corps, Intelligence Department will host the OAG meetings. The OAG Support Group will provide necessary conference logistical and administrative support. The ISR OAG Support Group will announce OAG meetings via Naval message and identify the action officer coordinating the meeting. Completed actions will be forwarded to the Command Element Secretariat for administrative processing and inclusion to the Command Element Advocacy Board agenda, when applicable.

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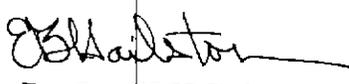
7. Changes to this charter can be proposed by the Executive Steering Committee and are subject to approval by the Commanding General, Marine Corps Combat Development Command.

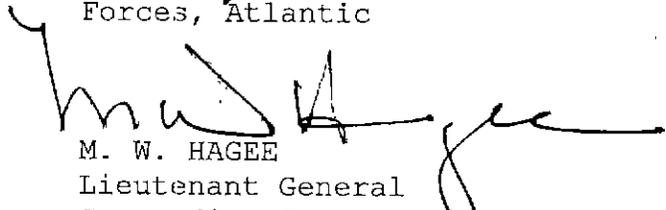


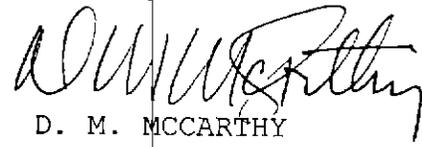
Edward HANLON, JR.
Deputy Commandant for Combat
Development

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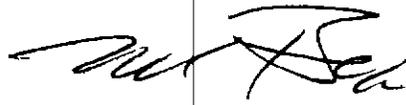

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Lieutenant General
Commander, U. S. Marine Corps
Forces, Atlantic


E. B. HAILSTON
Lieutenant General
Commander, U. S. Marine Corps
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Reserve


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Lieutenant General
Commanding General, III MEF


M. R. BERNDT
Major General
Commanding General, II MEF

Distribution:

- CG, MarForLant
- CG, MarForPac
- DCMC I&L
- DCMC PP&O
- CG, I MEF
- CG, MarForRes
- CG, III MEF
- CG, II MEF
- Dir, WDID